

INTERSECTIONS INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands, except per share data)
(unaudited)

	Three Months Ended		Year Ended	
	December 31,		December 31,	
	2016	2015	2016	2015
NET REVENUE	\$ 42,201	\$ 47,408	\$ 175,662	\$ 203,827
OPERATING EXPENSES:				
Marketing	3,022	4,243	14,707	20,568
Commission	10,140	11,611	42,776	50,837
Cost of services revenue	12,442	15,949	53,837	64,932
Cost of hardware revenue	104	217	1,381	608
General and administrative	18,331	22,388	75,274	80,799
Impairment of goodwill	—	10,318	—	10,318
Impairment of intangibles and other assets	8,471	—	8,471	7,355
Depreciation	1,507	1,579	6,238	5,977
Amortization	93	206	577	687
Total operating expenses	54,110	66,511	203,261	242,081
LOSS FROM OPERATIONS	(11,909)	(19,103)	(27,599)	(38,254)
Interest expense	(666)	(160)	(2,369)	(313)
Other (expense) income, net	(68)	319	(482)	181
LOSS BEFORE INCOME TAXES	(12,643)	(18,944)	(30,450)	(38,386)
INCOME TAX BENEFIT (EXPENSE)	(145)	4,848	(19)	(6,102)
NET LOSS	<u>\$ (12,788)</u>	<u>\$ (14,096)</u>	<u>\$ (30,469)</u>	<u>\$ (44,488)</u>
Basic and diluted loss per common share	\$ (0.54)	\$ (0.68)	\$ (1.31)	\$ (2.26)
Weighted average shares outstanding, basic and diluted	23,500	20,782	23,259	19,677

INTERSECTIONS INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(in thousands, except par value)
(unaudited)

	December 31,	
	2016	2015
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 10,857	\$ 11,471
Accounts receivable, net of allowance for doubtful accounts of \$15 (2016) and \$115 (2015)	7,972	8,163
Prepaid expenses and other current assets	3,864	7,524
Inventory, net	250	2,253
Income tax receivable	3,314	7,730
Deferred subscription solicitation and commission costs	5,050	6,961
Assets held for sale	104	—
Total current assets	31,411	44,102
PROPERTY AND EQUIPMENT, net	10,611	13,438
GOODWILL	9,763	9,763
INTANGIBLE ASSETS, net	210	1,693
OTHER ASSETS	862	1,034
TOTAL ASSETS	\$ 52,857	\$ 70,030
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 2,536	\$ 3,207
Accrued expenses and other current liabilities	11,068	15,845
Accrued payroll and employee benefits	4,256	7,091
Commissions payable	316	375
Current portion of long-term debt, net	2,146	—
Capital leases, current portion	471	631
Deferred revenue	8,295	2,380
Liabilities held for sale	104	—
Total current liabilities	29,192	29,529
LONG-TERM DEBT, net	10,092	—
OBLIGATIONS UNDER CAPITAL LEASES, less current portion	865	1,147
OTHER LONG-TERM LIABILITIES	3,436	3,971
DEFERRED TAX LIABILITY, net	1,905	1,905
TOTAL LIABILITIES	45,490	36,552
COMMITMENTS AND CONTINGENCIES		
STOCKHOLDERS' EQUITY:		
Common stock at \$0.01 par value, shares authorized 50,000; shares issued 27,303 (2016) and 26,730 (2015); shares outstanding 23,733 (2016) and 23,236 (2015)	273	267
Additional paid-in capital	142,247	137,705
Treasury stock, shares at cost; 3,570 (2016) and 3,494 (2015)	(33,822)	(33,632)
Accumulated deficit	(101,331)	(70,862)
TOTAL STOCKHOLDERS' EQUITY	7,367	33,478
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 52,857	\$ 70,030

INTERSECTIONS INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

	2016	2015
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net loss	\$ (30,469)	\$ (44,488)
Adjustments to reconcile net loss to cash flows used in operating activities:		
Depreciation	6,238	5,977
Depreciation of other operating assets	24	—
Amortization	577	687
Deferred income tax, net	—	13,356
Amortization of debt issuance cost	884	109
Provision for doubtful accounts	(89)	100
Adjustment for surplus and obsolete inventories	801	—
Loss on disposal of fixed assets	451	65
Share based compensation	4,882	5,441
Amortization of deferred subscription solicitation and commission costs	12,656	17,538
Impairment of goodwill, intangibles and other assets	8,471	17,673
Changes in assets and liabilities:		
Accounts receivable	57	7,221
Prepaid expenses and other current assets	3,661	979
Inventory, net	(2,585)	(2,253)
Income tax, net	4,415	(1,036)
Deferred subscription solicitation and commission costs	(10,744)	(17,578)
Other assets	79	782
Accounts payable	(845)	(2,147)
Accrued expenses and other current liabilities	(4,895)	(3,305)
Accrued payroll and employee benefits	(2,793)	1,810
Commissions payable	(59)	(94)
Deferred revenue	5,916	(532)
Other long-term liabilities	(554)	(574)
Cash flows used in operating activities	(3,921)	(269)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Cash received for the liquidating distribution of White Sky, Inc.	57	—
Cash paid for acquisition of technology related intangible	—	(202)
Cash paid for the business acquisitions	—	(626)
Increase in restricted cash	(375)	—
Proceeds from sale of property and equipment	394	—
Acquisition of property and equipment	(6,685)	(4,212)
Cash flows used in investing activities	(6,609)	(5,040)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from issuance of debt	20,000	—
Repayments of debt	(6,568)	—
Cash paid for debt issuance costs	(1,990)	—
Stock issuance proceeds, net of stock issuance costs	—	7,394
Capital lease payments	(719)	(696)
Withholding tax payment on vesting of restricted stock units and stock option exercises	(486)	(1,243)
Cash flows provided by financing activities	10,237	5,455
(DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(293)	146
CASH AND CASH EQUIVALENTS — Beginning of period	11,471	11,325
Less: cash reclassified to assets held for sale at end of period	(321)	—
CASH AND CASH EQUIVALENTS — End of period	<u>\$ 10,857</u>	<u>\$ 11,471</u>
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:		
Cash paid for interest	\$ 1,641	\$ 179
Cash paid for taxes	\$ 28	\$ 230
SUPPLEMENTAL DISCLOSURE OF NON-CASH FINANCING AND INVESTING ACTIVITIES:		
Equipment obtained under capital lease, including acquisition costs	\$ 923	\$ 926
Equipment additions accrued but not paid	\$ 423	\$ 115
Shares withheld in lieu of withholding taxes on vesting of restricted stock awards	\$ 39	\$ 141
Shares issued in the business acquired from White Sky, Inc., net of liquidating distributions	\$ —	\$ 576
Shares issued in the business acquired from Health at Work Wellness Actuaries LLC	\$ —	\$ 1,551
Transfer of land and building to held for sale	\$ —	\$ 214

INTERSECTIONS INC.
OTHER DATA
(in thousands)
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Personal Information Services Segment Revenue

The following tables provide details of our Personal Information Services segment revenue information for the three months and years ended December 31, 2016 and 2015:

	Quarters Ended December 31,			
	2016	2015	2016	2015
Bank of America	\$ 18,497	\$ 21,247	46.7%	48.4%
All other financial institution clients	4,306	5,416	10.9%	12.3%
IDENTITY GUARD®	13,355	14,179	33.7%	32.3%
Canadian business lines	3,084	3,076	7.8%	7.0%
Other	343	—	0.9%	0.0%
Total Personal Information Services revenue	<u>\$ 39,585</u>	<u>\$ 43,918</u>	<u>100.0%</u>	<u>100.0%</u>

	Years Ended December 31,			
	2016	2015	2016	2015
Bank of America	\$ 77,841	\$ 89,932	47.6%	47.7%
All other financial institution clients	18,361	25,492	11.2%	13.5%
IDENTITY GUARD®	54,545	55,594	33.3%	29.5%
Canadian business lines	12,488	17,511	7.6%	9.3%
Other	467	—	0.3%	0.0%
Total Personal Information Services revenue	<u>\$ 163,702</u>	<u>\$ 188,529</u>	<u>100.0%</u>	<u>100.0%</u>

INTERSECTIONS INC.
OTHER DATA, continued
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Personal Information Services Segment Subscribers

The following tables provide details of our Personal Information Services segment subscriber information for the three months and years ended December 31, 2016 and 2015:

Three months ended:

	<u>Financial Institution</u>	<u>IDENTITY GUARD®</u>	<u>Canadian Business Lines</u>	<u>Total</u>
Balance at September 30, 2016	732	375	161	1,268
Additions	1	41	30	72
Cancellations	(28)	(36)	(29)	(93)
Balance at December 31, 2016	<u>705</u>	<u>380</u>	<u>162</u>	<u>1,247</u>
Balance at September 30, 2015	861	389	164	1,414
Additions	2	37	30	69
Cancellations	(34)	(63)	(29)	(126)
Balance at December 31, 2015	<u>829</u>	<u>363</u>	<u>165</u>	<u>1,357</u>

Years ended:

	<u>Financial Institution</u>	<u>IDENTITY GUARD®</u>	<u>Canadian Business Lines</u>	<u>Total</u>
Balance at December 31, 2014	1,421	342	296	2,059
Additions	4	253	103	360
Cancellations	(596)	(232)	(234)	(1,062)
Balance at December 31, 2015	829	363	165	1,357
Reclassification (1)	(11)	11	—	—
Additions	2	200	123	325
Cancellations	(115)	(194)	(126)	(435)
Balance at December 31, 2016	<u>705</u>	<u>380</u>	<u>162</u>	<u>1,247</u>

(1) We periodically refine the criteria used to calculate and report our subscriber data. In the year ended December 31, 2016, we reclassified certain subscribers that receive our breach response services, and the associated revenue, from the Financial Institution category to the Identity Guard® category. The reclassification is excluded from our calculations of decrease and increase in subscribers in our Financial Institution and Consumer Direct categories, respectively.

INTERSECTIONS INC.
OTHER DATA, continued
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Intersections Inc.
Reconciliation of Non-GAAP Financial Measures

The table below includes financial information prepared in accordance with accounting principles generally accepted in the United States, or GAAP, as well as other financial measures referred to as non-GAAP financial measures. Consolidated adjusted EBITDA before share related compensation and non-cash impairment charges (“Adjusted EBITDA”) is presented in a manner consistent with the way management evaluates operating results and which management believes is useful to investors and others. Share related compensation includes non-cash share based compensation. An explanation regarding the company’s use of non-GAAP financial measures and a reconciliation of non-GAAP financial measures used by the company to GAAP measures is provided below. These non-GAAP financial measures should be considered in addition to, but not as a substitute for, net income (loss) and the other information prepared in accordance with GAAP, and may not be comparable to similarly titled measures reported by other companies. Management strongly encourages shareholders to review our financial statements and publicly-filed reports in their entirety and not to rely on any single financial measure.

Consolidated Adjusted EBITDA represents consolidated loss before income taxes plus: share related compensation; non-cash impairment of goodwill, intangibles and other long-lived assets; (gain) loss on disposal of fixed assets; adjustment for surplus and obsolete inventories; depreciation and amortization; and interest (income) expense. We believe that the consolidated Adjusted EBITDA calculation provides useful information to investors because they are indicators of our operating performance, and we use these measures in communications with our board of directors, creditors, investors and others concerning our financial performance. Consolidated Adjusted EBITDA is commonly used as a basis for investors and analysts to evaluate and compare the periodic and future operating performance and value of companies within our industry. Our Board of Directors and management use consolidated Adjusted EBITDA to evaluate the operating performance of the company. In addition, consolidated Adjusted EBITDA, as defined in our credit agreement, as amended, with Crystal Financial SPV LLC (“Amended Credit Agreement”) is used to measure covenant compliance.

We provide this information to show the impact of share related compensation on our operating results, as it is excluded from our internal operating and budgeting plans and measurements of financial performance; however, we do consider the dilutive impact to our shareholders when awarding share related compensation and consider both the Black-Scholes value and GAAP value (to the extent applicable) in connection therewith, and value such awards accordingly.

INTERSECTIONS INC.
OTHER DATA, continued
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We do not consider share related compensation charges when we evaluate the performance of our individual business groups or formulate our short and long-term operating plans. Due to its nature, individual managers generally are unable to project the impact of share related compensation and accordingly we do not hold them accountable for the impact of equity award grants. When we consider making share related compensation grants, we primarily take into account the need to attract and retain high quality employees, overall shareholder dilution and the Black-Scholes values of the equity grant to the recipient, rather than the potential accounting charges associated with such grants. For comparability purposes, we believe it is useful to provide a non-GAAP financial measure that excludes share related compensation in order to better understand the long-term performance of our core business and to compare our results to the results of our peer companies because of varying available valuation methodologies and the variety of award types that companies can use under GAAP. Furthermore, the value of share related compensation is determined using a complex formula that incorporates factors, such as market volatility, that are beyond our control. Accordingly, we believe that the presentation of consolidated Adjusted EBITDA when read in conjunction with our reported GAAP results can provide useful supplemental information to our management, to investors and to our lenders regarding financial and business trends relating to our financial condition and results of operations.

Consolidated Adjusted EBITDA has limitations due to the fact it does not include all compensation related expenses. For example, if we only paid cash based compensation as opposed to a portion in share related compensation, the cash compensation expense included in our general and administrative expenses would be higher. We compensate for this limitation by providing information required by GAAP about outstanding share based awards in the footnotes to our financial statements in our SEC filings. We believe equity based compensation is an important element of our compensation program and all forms of share related awards are valued and included as appropriate in our operating results.

The following table reconciles Core Business, Voyce and consolidated income (loss) before income taxes to consolidated Adjusted EBITDA, as defined, for the previous eight quarters through December 31, 2016. In managing our business, we analyze our performance quarterly on a consolidated income (loss) before income tax basis.

In the second quarter of 2016, we ceased adding other expense (income) to consolidated loss before income taxes as part of our calculation of Adjusted EBITDA, to be consistent with the definition of Adjusted EBITDA in our Credit Agreement. Prior periods have been recast to reflect the new presentation. For additional information, Please see "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources" in our most recent Form 10-K.

INTERSECTIONS INC.
OTHER DATA, continued
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Core Business, Voyce and consolidated Adjusted EBITDA (in thousands):

	2016 Quarter Ended				2015 Quarter Ended			
	December 31	September 30	June 30	March 31	December 31	September 30	June 30	March 31
Reconciliation from consolidated loss before income taxes to consolidated Adjusted EBITDA:								
Core Business (1):								
Income (loss) before income taxes (2)	\$ 190	\$ (1,857)	\$ (257)	\$ 870	\$ (13,835)	\$ (2,043)	\$ (6,209)	\$ 3,115
Non-cash share based compensation	(38)	2,319	1,446	1,155	1,018	1,422	1,427	1,574
Impairment of goodwill, intangibles and other assets	1,428	—	—	—	10,318	—	7,355	—
Loss on disposal of fixed assets	6	6	256	—	2	1	—	7
Depreciation	1,239	1,082	1,179	1,249	1,175	1,096	1,237	1,265
Amortization	81	81	174	177	189	188	142	119
Interest expense (income), net	664	620	840	242	160	71	(21)	103
Core Business Adjusted EBITDA	<u>\$ 3,570</u>	<u>\$ 2,251</u>	<u>\$ 3,638</u>	<u>\$ 3,693</u>	<u>\$ (973)</u>	<u>\$ 735</u>	<u>\$ 3,931</u>	<u>\$ 6,183</u>
Voyce Business:								
Loss before income taxes (2)	\$ (12,833)	\$ (6,384)	\$ (5,050)	\$ (5,129)	\$ (5,109)	\$ (4,668)	\$ (4,827)	\$ (4,810)
Impairment of goodwill, intangibles and other assets	7,043	—	—	—	—	—	—	—
Adjustment for surplus and obsolete inventories	—	801	—	—	—	—	—	—
Loss on disposal of fixed assets	91	96	—	—	2	—	—	53
Depreciation	268	404	410	407	404	392	376	32
Depreciation of other operating assets	4	4	15	1	—	—	—	—
Amortization	12	18	18	16	17	18	14	—
Interest expense (income), net	2	1	—	—	—	—	—	—
Voyce Adjusted EBITDA	<u>\$ (5,413)</u>	<u>\$ (5,060)</u>	<u>\$ (4,607)</u>	<u>\$ (4,705)</u>	<u>\$ (4,686)</u>	<u>\$ (4,258)</u>	<u>\$ (4,437)</u>	<u>\$ (4,725)</u>
Consolidated:								
Consolidated loss before income taxes	\$ (12,643)	\$ (8,241)	\$ (5,307)	\$ (4,259)	\$ (18,944)	\$ (6,711)	\$ (11,036)	\$ (1,695)
Non-cash share based compensation	(38)	2,319	1,446	1,155	1,018	1,422	1,427	1,574
Impairment of goodwill, intangibles and other assets	8,471	—	—	—	10,318	—	7,355	—
Adjustment for surplus and obsolete inventories	—	801	—	—	—	—	—	—
Loss on disposal of fixed assets	97	102	256	—	4	1	—	60
Depreciation	1,507	1,486	1,589	1,656	1,579	1,488	1,613	1,297
Depreciation of other operating assets	4	4	15	1	—	—	—	—
Amortization	93	99	192	193	206	206	156	119
Interest expense (income), net	666	621	840	242	160	71	(21)	103
Consolidated Adjusted EBITDA	<u>\$ (1,843)</u>	<u>\$ (2,809)</u>	<u>\$ (969)</u>	<u>\$ (1,012)</u>	<u>\$ (5,659)</u>	<u>\$ (3,523)</u>	<u>\$ (506)</u>	<u>\$ 1,458</u>

INTERSECTIONS INC.
OTHER DATA, continued
(in thousands)
(unaudited)

	Year Ended December 31, 2016			Year Ended December 31, 2015		
	Core Business (1)	Voyce	Consolidated	Core Business (1)	Voyce	Consolidated
Reconciliation from consolidated loss before income taxes to consolidated Adjusted EBITDA:						
Consolidated loss before income taxes (2)	\$ (1,054)	\$ (29,396)	\$ (30,450)	\$ (18,972)	\$ (19,414)	\$ (38,386)
Non-cash share based compensation	4,882	—	4,882	5,441	—	5,441
Impairment of goodwill, intangibles and other long-lived assets	1,428	7,043	8,471	17,673	—	17,673
Adjustment for surplus and obsolete inventories	—	801	801	—	—	—
Loss on disposal of fixed assets	268	187	455	10	55	65
Depreciation	4,749	1,489	6,238	4,773	1,204	5,977
Depreciation of other operating assets	—	24	24	—	—	—
Amortization	513	64	577	638	49	687
Interest expense (income), net	2,366	3	2,369	313	—	313
Consolidated Adjusted EBITDA	<u>\$ 13,152</u>	<u>\$ (19,785)</u>	<u>\$ (6,633)</u>	<u>\$ 9,876</u>	<u>\$ (18,106)</u>	<u>\$ (8,230)</u>

(1) “Core Business” comprises all the business of Intersections Inc. with the exception of its Voyce business.

(2) In the year ended December 31, 2016, we implemented an allocation policy to charge a portion of general and administrative expenses from our Corporate business unit into our other segments. The charge is a reasonable estimate of the services provided by our Corporate business unit to support each segment’s operations. For comparability, the results of operations for the year ended December 31, 2015 have been recast to reflect this allocation.